



U.S. Department of Transportation  
Federal Motor Carrier Safety Administration

1200 New Jersey Ave., S.E.  
Washington, DC 20590

**Service Date**  
August 14, 2024

**PERMIT**  
**MC-537956-P**  
U.S. DOT No. 4227404  
THE ARMSTRONG COMPANY TRUCKING SERVICES, LLC  
MEMPHIS, TN

This Permit is evidence of the carrier's authority to engage in transportation as a **contract carrier of property (except household goods)** by motor vehicle in interstate or foreign commerce.

This authority will be effective as long as the carrier maintains compliance with the requirements pertaining to insurance coverage for the protection of the public (49 CFR 387) and the designation of agents upon whom process may be served (49 CFR 366). Failure to maintain compliance will constitute sufficient grounds for revocation of this authority.

Service must be performed under a continuing agreement with one or more persons.

A handwritten signature in blue ink, reading "Jeffrey L. Secrist".

Jeffrey L. Secrist, Division Chief  
Office of Registration

**NOTE:** This registration is issued pursuant to a transfer. Willful and persistent noncompliance with applicable safety fitness regulations as evidenced by a DOT safety fitness rating of "Unsatisfactory" or by other indicators, could result in a proceeding requiring the holder of this certificate or permit to show cause why this authority should not be suspended or revoked.

PMO-A

FMCSA MC-RS  
1200 New Jersey Ave., S.E.  
Washington, DC 20590

OFFICIAL BUSINESS  
PENALTY FOR PRIVATE USE \$300

MC-537956  
THE ARMSTRONG COMPANY TRUCKING SERVICES, LLC  
8275 TOURNAMENT DR., STE. 200  
MEMPHIS, TN 38125